

MANAGEMENT

1.10pm **From RAPS (Roads and Pipes) to V8 Riches – Tim Cavanagh**

Abstract

V8 Supercars Australia had the New Zealand round of their competition on the Pukekohe circuit from 2001 to 2007. In 2004 it was decided to seek a new venue from 2008. Street venue applications in Auckland and Wellington failed to gain consents. Hamilton City Council approached the V8 Promoter and after a potential circuit was found threw their support into gaining consent.

In November 2006, an independent commissioner granted the Hamilton City Council the consent to hold a V8 street race. The Council then negotiated an agreement with the Promoter, the basis of which is that HCC will provide the circuit, with all the track infrastructure required to hold a street race, and the Promoter will run the event and provide the support infrastructure.

The track infrastructure includes concrete barriers, pedestrian bridges, overtrack gantries, pit lane slab and garages, tyre barriers, race control buildings and of course a road surface of the required standard. Councils agreement with the Promoter envisaged capital expenditure on the infrastructure of \$7.5 million.

And so in January 2007 the Council team commenced on procurement of a long, and at times unknown, list of items to hold the event in April 2008.

This paper describes what is required to stage, not run, a V8 Supercar Race.

Tim Cavanagh

Project Services Engineer, Hamilton City Council

Graduated Ardmore School of Engineering in 1967

1967 – 1971 Design Consultancy in Hamilton

1971 – 1973 Construction, Management and Supervision. Perth, Western Australia

1973 – 1979 Contracts Engineer with Bitumix, Hamilton

1980 – 1995 Project Engineer at Raglan County Council and Waikato District Council, Hamilton

1996 – 2009 Project Engineer at Hamilton City Council

1.50pm **Bigger, Better, Faster, More! How Clear Harbour Alliance team culture is driving high performance results – Justin Connolly & Tania Darby**

Abstract

Outstanding results in all areas of business is a key focus for Clear Harbour Alliance. It was also the reason that Metrowater chose an alliance model to deliver a large part of their sewer separation programme. The current industry climate dictates accountability for outcomes, a focus on quality and moreover, demands financial responsibility at a time when money is tight. The age old adage of getting "more for less" rings loud and clear from all quarters.

When traditional inputs and technical outputs are already good, how do we shift from an already high level of achievement towards results that truly shine?

We believe the key to unlocking this potential is the culture that is carried and practiced by every member of our staff. Thanks to the high performance structure of alliancing, we have been able to focus on and develop this culture. This paper discusses the kind of culture that we have fostered from the beginning and outlines some of the methods we have used. Facilitating this has sometimes been a challenge - 'the fluffy stuff' meets

resistance at all levels. However, perseverance has been rewarded with undeniable results.

Justin Connolly

Justin is a Consultant with GHD's Infrastructure Strategy Group, based in Auckland City. He is passionate about communications and consultation and draws upon his previous experience in the finance, recruitment, tourism industries.

Tania Darby

Tania is a consultation and communications specialist for Opus International Consultants, based in Auckland City. She has experience in large and small scale consultation and communication projects for local and national authorities.

2.30pm

Programme Management – Surviving Through the Fire – Richard Lester

Abstract

Capital programmes are unrelenting, pressure on rates is increasing in the face of global financial events, transparency and accountability demands are highlighting non-performance, the industry landscape is increasingly complex (RMA, consultation, LG Act etc) and robust engineering resources are hard to find. In this environment the heat is on for Local Government to consistently and effectively deliver projects to time, budget and quality.

Programme management is seen as an opportunity to overcome these challenges and improve the project conversion rate. It has been used internationally to focus on delivery despite diversity (time or budget constraints, technical challenges, resource shortages ...). But can programme management really deliver the benefits and efficiencies in our local government environment? This paper will explore these issues.

It will consider where programme management has come from, where it is being used well in the world, and how it could be applied here, particularly for Local Authorities. It will consider scalability issues, barriers to application and benefits to be achieved.

Finally it will consider some case studies of how programme management is being applied and making a difference in New Zealand and how it could be applied to the Local Authority business to improve our project delivery success rate.

Richard Lester

Richard is a Water and Wastewater Engineer with MWH NZ Limited. In his roles as Group Leader and Programme Manager with MWH, he has been assisting Tasman District Council for 7 years delivering their utilities capital projects. As the capital programme has grown, Richard and the Council have worked to improve project delivery by adopting programme management practices. Richard has gone further to investigate and observe international practices, and is challenged in his new role in MWH to bring those practises to the New Zealand industry.